



# State of Maryland

## Board of Revenue Estimates

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### Members

Peter Franchot  
State Comptroller

Nancy K. Kopp  
State Treasurer

T. Eloise Foster  
Secretary, Department of  
Budget and Management

Executive Secretary:  
David F. Roose  
Director, Bureau of  
Revenue Estimates

### BOARD OF REVENUE ESTIMATES

December 9, 2011

Governor's Reception Room

2:00 p.m.

### AGENDA

- I. Welcome and Introductions
  - *The Honorable Peter Franchot, Comptroller*
- II. Maryland Economic Outlook and Revenue Forecast
  - *David F. Roose, Director, Bureau of Revenue Estimates*
- III. Remarks by Board Members
  - *Comptroller Franchot*
  - *The Honorable Nancy K. Kopp, Treasurer*
  - *The Honorable T. Eloise Foster, Secretary of Budget Management*
- IV. Adoption of Estimates
- V. Conclusion

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